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August 24, 2021

To Whom It May Concern:

Charlotte Public Schools has worked with Granger Construction since 1998. Granger has helped us pass four bond proposals and successfully delivered the projects they encompassed.

Most recently, in advance of the current 2020 Bond initiative, Charlotte Public Schools hired Granger to conduct a facilities audit. Charlotte is a district that serves approximately 2,400 students and has six schools that we requested Granger to audit. Our request included receiving the audit results in terms of beyond useful life and replacement timelines. By sorting the results of the audit into lifecycle categories, Granger helped our leadership team better understand the condition of our facilities. In addition, our leadership team now knows how to more effectively use our existing facilities budget to make strategic upgrades in advance of a potential Bond initiative. This transitioned into engaging Granger as a partner for the bond program and campaign, followed by a successful vote and transition to construction.

During the pre-construction phase of this program, Granger navigated a challenging market and ensured bid day success for Charlotte. Utilizing a local approach, Granger established relationships with multiple contractors who were invested in the Charlotte community and the success of this bond. These contractors in turn provided the best possible numbers, allowing bids to come in within the estimate. With current price escalations, Granger's ability to hit the bid mark and keep the project on track was phenomenal.

Throughout every project working with Charlotte Public Schools, Granger's performance has been outstanding. They have consistently built positive relationships with not only our administration and staff, but with all stakeholders. Granger has always delivered on their commitments to us, working hand-in-hand, start to finish. I would highly recommend them to any school district considering engaging their professional services.

Respectfully,

*Michelle Sine*

Michelle Sine, CFO  
Charlotte Public Schools  
Associate Superintendent for Business, Operations & Human Resources

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